



Forum Euro-Méditerranéen des Instituts Economiques
www.femise.org

FEMISE ANNUAL REPORT
(March 2017-January 2018)
and WORK PLAN
(February 2018– February 2019)

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PART I: FEMISE ANNUAL REPORT
(March 2017-January 2018)

INTRODUCTION

The year 2018 marks 20 years since the existence of FEMISE. When FEMISE was first established by ERF and IM as a project in 1998. The EU Neighbourhood Policy was at its premises towards building an EU-Med region and FEMISE as an EU-Med network whose objective to monitor the transition through good quality research, organisation seminars and conferences and disseminating this research was unique. The region and the perception about the region have changed irrevocably since then, and so has FEMISE with it.

Since its beginning, FEMISE has looked for new and innovative ways to advance the EU-MED integration project, contributing through academic research and balanced debate in influencing policymakers in the North and South to make sound decisions and deliver tangible results. While quality research is still a necessity, the policy relevance dimension of this research is essential at this stage for FEMISE to ensure its relevance, progress and continuity.

During this year (March 2017-January 2018), FEMISE has achieved good progress in this direction.

It has been a successful year as the network continued to deepen its impact on policymakers and further developed its convening reach-out towards both shores. Under the EU-FEMISE project on: "**Reinforcing the dialogue between the two shores of the Mediterranean**" funded through EuropeAid, FEMISE organised a variety of policy seminars and debates on selected themes in addition to its annual conferences of 2017 and 2018. The network saw numerous publications of its first two rounds of research projects under this EuropeAid contract and launched the third round addressing pressing EU-Med issues. The new Policy Briefs MED-BRIEF series was launched as well as commissioned papers. The FEMISE dissemination strategy also brought some of the best results in recent years.

Meanwhile, this year has seen FEMISE producing its first activities under the new NEXT SOCIETY/Medvalley project entitled: "**Enhancing Innovation and Growth in the Southern Neighbourhood**". Most notably, FEMISE is creating a new South-Med Innovation Scoreboard that would provide a tool to measure the degree of innovation in the South Med Countries and highlight the challenges and obstacles to develop a National Innovation System. This is also guided by a benchmarking exercise and best practices.

Last but not least, FEMISE has been seeking collaborations and partnerships with international and regional institutes. This is an important and rewarding step as FEMISE expands its projects and provides opportunities for its network.

In these crisis-driven times, there is a need to develop a new strategy that would ensure the sustainability and resilience of the Network in the long-term. We are confident that FEMISE will keep evolving, increasing its impact on the policy debate on the issues that matter to EuroMediterraneans. The FEMISE Bureau, with the help and support of the Network Members, will continue to make sure that the network is always well equipped to meet future challenges.

This annual report will provide some details on the main activities that the FEMISE network has undertaken in the past year (March 2017-January, 2018).

I. NETWORK DEVELOPMENT

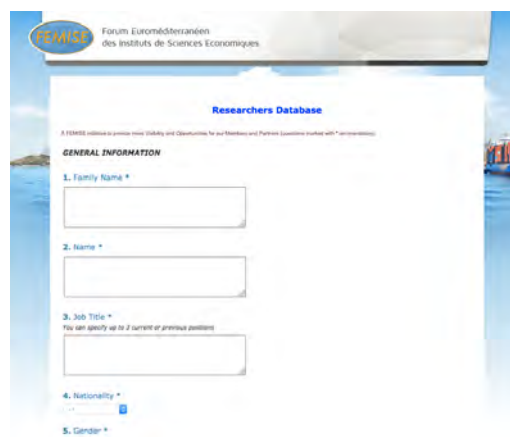
I.1. Network Consolidation

As of February 2018, the total number of FEMISE members stands at 96 institutes: 52 from the North and 44 from the South. Among those members, 68 institutes are participating in FEMISE-EU project contract¹.

New membership in the FEMISE network has been put on hold in the past 2 years for two reasons: 1- There was a need to consolidate the existing members in the Network ensuring that all members are participating actively in the activities; 2- the Membership committee was developing an Entry and Exit strategy to formalise what has been done informally in the past. Now that this has taken place, FEMISE is ready to join new members to the network.

Furthermore, in order to bring the value added of our network consisting of these North and South Institutes which happen to hold more than 1000 researchers, professors, academics, PhD students, etc. FEMISE decided to establish a database for these researchers from the region the **"EU-MED Researchers Database"**. This database will allow the research community to use the FEMISE database to get contacts, interact, collaborate, find specialists, partners for projects and funding etc.

We have already contracted a website developer to create a new platform that would host the database. **To have as many researchers as possible in the database we need the input of all FEMISE members.** To maximize the inclusion of all FEMISE researchers, a questionnaire has been created where researchers fill in the information about themselves to be included in the database. Everyone is invited to fill in the questionnaire at the following link: <https://www.webropolsurveys.com/S/2A1CB176918D16D0.par>

The image shows a web browser window displaying a registration form titled "Researchers Database". At the top, there is a logo for FEMISE (Forum Euro-Méditerranéen des Instituts de Sciences Économiques) and a header with the text "Forum Euro-Méditerranéen des Instituts de Sciences Économiques". Below the header, the form is titled "Researchers Database" and includes a sub-header "GENERAL INFORMATION". The form contains five numbered fields: 1. Family Name, 2. Name, 3. Job Title (with a note "You can specify up to 2 current or previous positions"), 4. Nationality, and 5. Gender. Each field has a corresponding input box or dropdown menu.

FEMISE members are asked to circulate this to as many researchers as possible from their institution so that they may also register. This initiative will be an important additional demonstration as to the network's value added towards current and future stakeholders, partners and donors.

I.2. Partnerships and Fundraising

The current EU contracts are providing the needed basis of support to continue with the main activities of the network, but it is clear that more funding is needed to ensure the sustainability of FEMISE.

Therefore, FEMISE is continuing to seek new projects with other partners and potential donors to ensure more involvement of its network members in new activities, to increase its visibility and to diversify its resources and to ensure the continuity of its funding.

¹ The remaining members are not participating because they have either not fulfilled the criteria or didn't wish to participate or have not been responsive to contacts from FEMISE.

The following provides some examples on the steps taken by FEMISE in the past year to develop an important theme or topic that would benefit the region and the FEMISE network.

1. Capitalizing on Climate Change orientations

The increased efforts of FEMISE for introducing Climate Change in the research agenda and the presence of FEMISE at COP22 and COP23 have given a considerable visibility boost regarding this theme. Research apart, COP23 was an excellent opportunity for outreach and networking.

New Call for Proposals on Climate Change

Our presence at these two large international events promoted FEMISE network visibility and we were approached by the Fraunhofer Institute (Germany) to participate on a H2020 project proposal (DEMUTICC) where they are the leaders. The project is about how the impacts of climate change outside of Europe affect the European economy, society and related sectors. FEMISE and its coordinators accepted to be partners.

Following several discussions, it was agreed that the overall aim of the project will be to provide policy makers and the general public in the countries bordering the Mediterranean (North-Med and South-Med partners) with easily understandable guidelines and tools to test and evaluate the impact of climate change adaptation measures and policies in this region. In doing so, two fields of research will be brought together: climate change impacts, and the theory of nation building. The latter is expected to also be able to model the inverse process: "inverse nation building". The motivation is that climate change effects have brought down civilizations in the past and might do so in the near future.

The project's focus on the Mediterranean region is motivated by (1) being a "hot spot" for climate change impacts, (2) is a focus of EU cooperation and (3) having a long and documented history of nation development. The project will aim to contribute to a more resilient Europe and Southern neighbourhood by providing an information and modelling base for policy makers, by performing advocacy of forward-thinking policies towards stakeholders, and raising public awareness via implementation in education. In case of win, FEMISE will be the leader of the "forward-thinking policies" workpackage.

The Deadline for Submitting the Concept Note (first phase) is February 27th. The Deadline for Submitting the Full Application is September 4th.

Contributing to local and international policy Agenda

FEMISE joined IM in its networking towards local Marseille authorities and had the privilege to be able to bring some elements of reflection from the Climate report to the Declaration for the Mediterranean of the Future made by Mr. Renaud MUSELIER, President of the **Provence-Alpes-Côte d'Azur (PACA) Region (member of the IM Board of Directors)** and Member of the European Parliament, at an event organized by the PACA Region at the Mediterranean Villa on November 21, 2017. Our position was that it is necessary to promote the work of Mediterranean networks of academic experts present on the territory who act as bridges between the scientific community and policy makers in the Mediterranean on climate issues.

Furthermore, Plan Bleu (United Nations Regional Center) **contacted FEMISE to contribute on a new report on the state of the environment and development in the**

Mediterranean (report piloted by the United Nations Mediterranean Action Plan). It will be presented to the Conference of the Parties to the Barcelona Convention at the end of 2019. FEMISE has grasped this opportunity to influence EU-MED policymaking regarding this theme. The first step in this collaboration: a group of experts including 3 representatives of FEMISE contributed to a workshop on 12 and 13 December 2017 in Marseille. The contributions will be included in the first draft chapters of the report. An increased back and forth with Plan Bleu during 2018 is expected in finalizing the chapters of the report.

2. African Development Bank, ISCAE partnership on “Integration of Enterprises in World Value Chains”

FEMISE participated with the Institut de la Méditerranée in leading a project in collaboration with AfDB (African Development Bank) and ISCAE. ISCAE Group is a Moroccan Business and Management Business School, the first Public Higher Education Institution in Management in Morocco. It has the status of public institute under the supervision of the Ministry of Industry, Trade, Investment and Digital Economy.

The project is part of an ongoing collaboration that was launched between IM, FEMISE and ISCAE in 2017. The project, coordinated by Pr. Patricia AUGIER, focuses on identifying barriers to improving the business climate and integrating SMEs into global value chains. More precisely we have obtained that the AfDB directly finances a field survey of Moroccan exporting SMEs.

Pr Augier realized a mission last April to know more about the tools in place and especially to validate the questionnaire that we prepared to question SMEs. In November, a new mission made it possible to meet organizations and federations to complete / deepen the results of our survey on the obstacles to the improvement of the business climate and the integration of SMEs in the global value chains. This work will be the subject of a joint report by AfDB / IM / FEMISE / ISCAE, that is expected to be officially presented in Morocco (with the ministries, organizations and federations of companies, the press, etc.) in Q1 2018.

3. MEDSTEP proposal on Social Entrepreneurship

FEMISE created a consortium to respond to a European Commission Call (Europaid) on «Enhancing Social Entrepreneurship and Inclusive Growth in the Southern Neighbourhood ». This project proposal was named MedStep and developed a fresh take on Social Impact inspired by a study conducted by FEMISE in 2014. MedStep aimed at promoting job creation and economic inclusiveness, by supporting and strengthening social economy and social entrepreneurship ecosystems and relevant stakeholders in the Mediterranean countries.

Our project was in competition with 15 other projects. We were among the last 5 preselected but unfortunately in November 2017 we were notified that our proposal was not successful (which was won by Oxfam, an international confederation of 20 organizations working together with partners and local communities in more than 90 countries). While this was disappointing considering all our efforts, we will keep the positive from this experience and look forward. This is an issue we are all very much invested in and other funding-opportunities will rise. We have started to create this EU-Med ecosystem on the issue and we plan to develop it further.

II. RESEARCH ACTIVITIES

The past 11 months have been very productive for FEMISE in terms of research activities. Within the EuropeAid contract: Research proposals from the first and second round of the internal

competition were progressively published, the third internal competition was launched and the new Policy Briefs series MED-BRIEF was launched as well.

II.A. RESEARCH ACTIVITIES under ENPI contract "Support to Dialogue"

II.1. On-going research under Round 2 of the Internal Competition (2016)

In May 2016, FEMISE launched its second internal competition within the EU contract. Affiliates to this contract were invited to submit their research proposals for funding. The theme of this round was related to topics within the context of "**Managing the Transition in the South-Med Countries**".

FEMISE received fifteen (15) eligible proposals under the General theme of "Managing the Transition in the South-Med Countries". Following the evaluation undertaken by the Evaluation committee, the Selection committee selected nine (9) proposals for funding in the context of the FEMISE-EuropeAid contract. These selected proposals include 16 different FEMISE Affiliates from 11 different EU-Med countries (4 from the north and 7 from the south) and with the participation of more than 35 researchers from the Mediterranean. Drafts of the research papers will be presented in the FEMISE Annual Conference 2017.

The research teams of the selected proposals presented the drafts of their work during the 2017 FEMISE conference in Casablanca. The teams then started submitting their final drafts. A peer review process was launched to evaluate the drafts and provide further recommendations and comments to the teams. The teams were asked to consider these comments and submit their final reports, which was again verified than published on the FEMISE website.

FEMISE publishes the final outputs of the research projects of the 2016 Internal Competition whenever they become available.

Completed and published reports:

- FEM42-02, Potential Accession to the Revised WTO Government Procurement Agreement: The Cases of Egypt and Turkey
- FEM42-03, Do emigrants self-select along cultural traits?: Evidence from the MENA countries
- FEM42-05, Labor Market Program and informal Economy in Algeria
- FEM42-06, Twin Deficits and the Sustainability of Macroeconomic Policies in Selected European and Mediterranean Partner Countries: Post Financial and Debt Crises

Ongoing/Under review:

- FEM42-07, La complexification des systèmes productifs comme vecteur de transition économique dans les MENA et le rôle des politiques de court terme
- FEM42-08, Vulnérabilités du pilotage macroéconomique et méta-évaluation des programmes de réformes du FMI en période de transition politique : cas spécifique de la Tunisie et expériences comparées de l'Égypte, la Jordanie et le Maroc.
- FEM42-10, Inequality and inclusive growth in the South Mediterranean region: Are education and innovation activities favoring firm performance and citizens' wellbeing?
- FEM42-13, External and Internal imbalances in South Mediterranean countries : Challenges and Costs
- FEM42-15, "Assessing the Macroeconomic and Welfare Effects of Universal Health Coverage (UHC): A Dynamic Microsimulation-based Computable General Equilibrium

(CGE) Applied to Algeria and Palestine”

II.2. New research under the 2017 Internal Competition (Round 3)

In the third round of 2017 Internal Competition, FEMISE received a record (19) eligible proposals under the General theme of **“The Role of the EU in facilitating the modernization, the transition and international openness of the Mediterranean countries”**. Following the evaluation undertaken by the Evaluation committee, the Selection committee selected nine (9) proposals for funding and (1) proposal to be resubmitted. The latter was selected after re-submission.

Selected proposals include 23 different FEMISE Affiliates from 13 different EU-Med countries (5 from the north and 8 from the south) and with the participation of more than 40 researchers from the Mediterranean. Drafts of the research papers will be presented in the forthcoming FEMISE Annual Conference (Malta, February 7-9, 2018).

The ten selected proposals address the following themes :

- The refugees’ crisis (4)
- Evaluation of the Association Agreements (2)
- Innovation and technology transfer (1)
- Renewable energies, sustainable development, climate change and problems of Water (1)
- Social Policies and Labour markets (2)

The following is the list of the selected proposals:

- FEM43-03, Morocco and Tunisia in the European Global Value Chains: a special focus on business services as innovation drivers, FEM42-03 Emigrants selection and the modernization potential of transition economies : A comparative study of the MENA region over the period 2006-2013
- FEM43-04, Les stratégies de développement des énergies renouvelables dans la région MENA : Etude comparative et couloirs de développement.”
- FEM43-05, The Long-Term Impact of Syrian Refugees on Turkish Economy: An Input-Output Simulation
- FEM43-06, Income Convergence and the Impact of the Euro-MED Trade and Financial Integration on Macroeconomic Volatility
- FEM43-07, The Effect of Syrian Refugees on the Labour Market of Host Countries
- FEM43-08, Feminization of occupations and its effect on gender wage gap in south Mediterranean Countries
- FEM43-14, Refugees and hosting country economy: integration models and cooperation policy options
- FEM43-16, Analysing the impact of the EU-Tunisia DCFTA on Tunisian Trade and Production
- FEM43-17, Analyse comparée de l’apport des migrants et des réfugiés en Europe: Une perspective économique
- FEM43-18, Le développement de la petite enfance et l’inégalité des chances au Maghreb (Algérie, Maroc et Tunisie)

The research teams of the selected proposals will present the drafts of their work during the 2018 FEMISE conference in Valetta (Malta). This will allow them to have some good feedback and comments to help them finalise their work. The teams will then submit their final drafts towards the third quarter of 2018 A peer review process will be launched to evaluate the drafts and provide further recommendations and comments to the teams.

In addition, FEMISE launched 7 commissioned papers addressing issues of trade, informality, SMEs, Labour reallocation, private sector, and Global Value chains and firms dynamics:

FEM4-CP1: Analysis of International Integration of the South Med Countries

FEM4-CP2: Economic zones in Egypt and Tunisia as spatial strategy

FEM4-CP3: The Political Economy of the Palestinian Authority-Business Relations

FEM4-CP4: The political Economy of informality and SMEs in Egypt

FEM4-CP5: Frictions in Labor Reallocation and Job Creation: A Cross-Country Approach with Lessons for MENA Economies

FEM4-CP6: Global value chains and firm dynamics

II.3. The First Euromed Report (completed)

The First FEMISE EuroMed Report was completed in January and undergone editing and page layout until ready for publication.

Undertaken by ERF, it addresses the issue of Macroeconomic management during the transition of the South Med countries. In 5 chapters and through a critical assessment of the performances of five South-Med countries in transition (Algeria, Egypt, Jordan, Morocco and Tunisia), this report attempts to answer the following questions:

- What were the immediate economic consequences of the political transition in South-Med countries
- How well did policymakers respond to the economic and social adversities associated with the political transition?
- Based on the analysis and the likely political evolution in these countries, what can be done to bring about healthier macroeconomic balances, job creating growth and greater social inclusion?

The report was written by a group of international experts and senior macroeconomists, political economists and social economists under the management of the Economic Research Forum (ERF, Cairo). Dr. Ahmed Galal, the editor of the report is the Chairman of the Board of the MENA Health Policy Forum and former ERF Managing Director and former FEMISE President; Dr. Ishac Diwan is visiting professor at Columbia University and holds a chair at Paris Sciences et Lettres; Dr. Ibrahim Elbadawi is the President of FEMISE and Managing Director of ERF; Dr. Hoda Selim is an Economist at the IMF; Dr. Zafiris Tzannatos is the Former professor in and chair of the Economics Department at the American University of Beirut; and Ms Jala Youssef is an economist of ERF and FEMISE.

A launch seminar was organised in Brussels (November 23rd 2017) to present the main results with Comments from EU officials and International Experts. The French version was published in January 2018.

II.4. The Second Euromed Report (expected by Q3 2018)

The theme of the Second Euromed report, which is undertaken by IM, is addressing the issues related to the private sector.

More precisely, the report will attempt to answer the question on: What is still blocking the dynamics of the private sector in the Mediterranean countries? According to the report that is still on-going, these countries must (i) accelerate their rate of growth so as to absorb an insufficiently employed or informal labour supply with very low wages and at the same time; and (ii) modify their growth regime so as to reap the benefits of productivity improvements. It is therefore on

the dynamics and adjustment of the private sector that the trend and the nature of future development needs to be based.

The objective of this report is to take stock of the situation of the private sector in the Mediterranean countries, analysing the progress made and identifying the obstacles that remain. Moreover, we wish to avoid repeating the "standard" approach that leads to very general recommendations, but instead, address these issues from the point of view of the operators and working in close collaboration with institutions / people from the South. Therefore, part of the work undertaken will be carried out on a set of "case studies", which may take the form of interviews or workshops (organized in the Mediterranean countries concerned), bringing together both private operators, representatives of associations, chambers of commerce, public actors, etc.

The report will consist of four chapters : The first chapter will discuss the private sector dynamics and how to converge to the European standards of living. The second chapter will focus mainly on the case of Morocco with field work emphasizing what reasons block the performance of exporting SMEs which export. The third chapter will include a macroeconomic approach, discussing the role of the central banks in attracting FDI and ameliorating the business climate. The fourth chapter will discuss the social dimension and role of social entrepreneurship.

The report is expected to be published by Q3 2018.

II.5. Thematic Projects

Other than the internal competition and the Euromed report, FEMISE undertakes research with other partners on a specific theme to diversify its collaboration and to respond to specific thematic research needs.

During the past year, FEMISE worked on an edited volume co-produced with Energies2050 on: « **The challenges of climate change in a Mediterranean in transition** ». The preliminary version of the report was presented at an IM-FEMISE workshop at COP23, Bonn, November 9th 2017. Participants provided feedback which will be included in the finalized version of the report. It will be presented during a launch IM-FEMISE-ENERGIES2050 workshop in Marseille (April, 2018).

II.6 NEW Call for Policy Briefs (Now, also open to non-members of FEMISE)

FEMISE launched a Call for Policy Brief in July 2017 inviting all members of the EU-FEMISE contract to submit their drafts. Four Briefs were selected for publication, more details in the section about publications.

In 2018, FEMISE requested from the Commission to allow the non-FEMISE members participate in drafting Policy Briefs. After discussion about the importance of having external members, specialists on topics, political economists, etc, the Commission agreed to allow this on a small scale. So for the first time, the Call is also open to non-members of FEMISE. The objective is threefold : i. to allow for a variety of views, ii. for highly-distinguished economists (not necessarily affiliated to a member) to contribute and iii. to build a pool of "Friends of FEMISE".

FEMISE is inviting all researchers and experts to submit original Policy Briefs based on recent

research conducted on policy issues relevant to the EU-Med region. Policy Briefs are essential communication tools that translate the findings and the recommendations of an academic research work into a simple and concise policy note that could be accessible by, not only the policy makers, but also the business community and the general public.

The choice of the topic is left open to researchers. Deadline for Submission: 15 March 2018

II.B. RESEARCH ACTIVITIES under the project on "Enhancing Innovation.." funded by the EC through the MEDVALLEY/NEXT Society project

The Next Society project was launched in January 2017. FEMISE as the co-applicant and the ERF and IM as affiliates started participating in most of the work packages of this new four-year project, which covers 7 countries: Algeria, Egypt, Jordan, Lebanon, Morocco and Tunisia.

This is a novel project, unlike past projects in which FEMISE has participated. Its activities aim to accompany change in the region by placing the innovation process at the core of the dialogue through the involvement of private sector and by using innovation and competitiveness tools. The project supports the emergence of talents and new leaders by targeting start-ups, clusters and technology transfer offices.

Regarding the FEMISE contribution, the bulk of the work this year was carried out by ERF under the guidance of Dr Maryse Louis who contributed in the **National Innovation and Competitiveness Monitor (NICM)** in which FEMISE has the lead. This meant that throughout the year :

- FEMISE produced a concept note about the Scoreboard and position of all South MED countries,
- The team provided a scientific note about the methodology and approach
- FEMISE created a scoreboard for the South Med region
- The preliminary results of the Ranking of Innovation (scoreboard) were presented in Amman, Jordan (26/10), Beirut, Lebanon (17/11) and Ramallah, Palestine (6/12) to sensitize local actors. During National advocacy panels (Jordan, Lebanon and Palestine) a PPT was presented by Dr. Louis which included:
 - ✓ South Med position in international scoreboard
 - ✓ Status of the country in terms of its Innovation status, using indicators: Economic, political, social, Micro, trade, .e.tc.
 - ✓ Benchmark and best practice for the focal country
 - ✓ Creating a score-board for the region and for the county with more than 80 indicators.



This allowed each of the countries policy-makers to better identify whether they were on the right track regarding their national innovation ecosystem and to highlight strengths, weaknesses and provide operational recommendations to panel members. It is important to note that this activity is very much based on dialogue between the FEMISE and members of the National Advocacy Panel for Innovation and Competitiveness (NAPIC) which provide their feedback and comments to

the indicators proposed by FEMISE by country.

In late 2017, the IM team also started working in another work-package, identifying Mediterranean strengths and potential for industrial integration in innovative sectors (MED-MED and EU-MED) through a review of trade and FDI figures.

III. DIALOGUES, DISSEMINATION AND OUTREACH ACTIVITIES

FEMISE dissemination strategy is based on diversifying the tools to reach out to different audience from academics, policy makers and the general public and to enlarge as much as possible our reach-out activities.

More specifically, the strategy has the following objectives:

- (1) to provide platforms for “**policy dialogues**” in particular between researchers and policy makers from one hand and between the north and the south from other, through FEMISE policy seminars and conferences;
- (2) to target the **policy makers** and different stakeholders on the outputs and policy recommendations of the FEMISE research. This means that the recommendations need to be operational and practical for policy makers and,
- (3) to expand the outreach to **wider audiences** while tailoring the different outputs to each audience, serving the different interests of those interested by FEMISE findings.

The following are details of the dissemination and out-reach activities that took place in the past months (March 2017-Jan 2018):

III.1. Policy Seminars & Workshops

The objective of the policy seminars is to open-up the dialogue between policy makers and researchers on specific topics or themes that would be on top of their priority agenda.

In the past 12 months FEMISE organised the following seminars²:



1. IM-FEMISE COP23 Workshop at COP23, presenting draft report “The challenges of climate change in a Mediterranean in transition”, November 9th, Bonn.

In the joint session at COP23, FEMISE and Institut de la Méditerranée (IM) presented the preliminary version of the report “The challenges of climate change

in a Mediterranean in transition – From the Paris agreement to implementation” published with ENERGIES2050.

Our presence at COP23, allowed us to interact with civil society actors, representatives of the public and private sectors and territorial experts present at the summit. Meanwhile, FEMISE was also invited to a side event hosted by the pavilion of France to present its activities as a network who is positioning itself internationally on these issues.

The presentation of the draft report by Dr Constantin Tsakas illustrated how MED governments and stakeholders need to think about the various constraints on the effectiveness of the Paris Agreement, identify partners and practices that could complement the process more broadly. They should stop developing their strategies in isolation and take

² with the financial assistance of the European Union within the context of the European Commission-FEMISE project on : “Support to economic research, studies and dialogue of the Euro-Mediterranean Partnership”.

into account that several MED-specific programs and institutions are already present to help in implementing climate-change policies. Governments will need to better map their threatened regions, dress a long-term plan on climate change and actually apply it.

Discussions between academics and operators of all kinds provided feedback on the exceptional opportunities that the environment presents in terms of growth, investment, job creation and social cohesion. Following COP23, the 2017-2018 edition of the report "The Challenges of Climate Change in a Mediterranean in Transition – from the Paris Agreement to Implementation" will thus be finalized and presented during a launch event organized by Institut de la Méditerranée in partnership with ENERGIES 2050 and FEMISE (in Marseille, France, April 2018).

2. Launch of FEMISE EuroMed 2017 report, November 23rd, Brussels



The Economic Management of the Arab Spring Mediterranean countries' has given mixed results with some progress achieved however rather slow and limited. FEMISE participants at the EUROMED Report Launch in Brussels provided their analysis, insights and recommendations.

During the event, Dr. Ibrahim Elbadawi stressed on FEMISE's important role of engaging policy makers and spreading knowledge of current regional issues at hand. Dr. Patricia Augier complemented the introduction by stating that this event will be an opportunity to contemplate on the research conducted by FEMISE members so far.

The workshop was structured in three sessions and allowed for fruitful debates between participants:

Session 1: Southern Mediterranean in transition: What Policy Responses?

Session 2: Change of course: What Recommendations for the Region?

Session 3: Managing the Transition of South Mediterranean countries

Participants made comments highlighting the difficulty of reconciling a fiscal consolidation policy with the maintenance of sufficient growth. The pressures facing the Mediterranean countries also point to the need for inclusive growth to meet the aspirations of their populations; creation of sustainable jobs, establishment of social protection and health systems, access to an educational system of quality and the participation of civil society.

The event was much appreciated by the EU, as highlighted by the statement of Mr. Michael Köhler, Director of DG-South at the DG-Near, who stressed how "FEMISE has become a benchmark for the political analysis conducted by Mediterranean researchers". Meanwhile, Ms. Irene Mingasson (Neighbourhood and Enlargement Negotiations (DG-NEAR)) affirmed that the EU has been working with the countries impacted by the Arab Spring and thanked FEMISE for all the outstanding research that has been done so far.

<http://www.femise.org/en/conferences-and-seminars/launch-of-the-femise-euro-mediterranean-2017-report-on-economic-management-under-fire-analysis-and-recommendations/>

3. ERF-FEMISE Workshop on: "Impact of Syrian Refugees Influx on Neighbouring Countries", December 17th 2017, Cairo



FEMISE and ERF organised a workshop on the "Impact of the Syrian Refugees Influx on Neighbouring Countries" in Cairo, Egypt on the 17th of December 2017.

This workshop comes at an important and critical time for the EU-Med region where the refugees' crisis remains a serious challenge and represents a great concern. Despite a remarkable decrease in the flows of refugees on their neighbouring countries,

the accumulated flows, which accounts for more than 3 millions, have created substantial challenges for the hosting countries. Whether the host is an EU country or a South Med country, this trade-off is valid, however, there is a great difference in the conditions and environment where these countries operate and hence recommendations and implications would be substantially different.

The first part of the workshop included presentations by ERF experts and where they addressed the social impact of these refugees on the Jordanian economy: in terms of education, labour market, migration dynamics and the housing and family formation. The second part of the workshop included the the FEMISE experts and where they addressed the issue from both the economic and social dimension and looked at the impact of the refugees on the Turkish and on the Jordanian economy. Also the impact of the refugees on the European Economies was addressed. The FEMISE projects are among those recently selected during the third internal competition and will still be in the initial phase.

<http://www.femise.org/en/conferences-and-seminars/femise-and-erf-workshop-on-impact-of-syrian-refugees-influx-on-neighbouring-countries-cairo-17-december-2017/>

III.2. Participating in Regional and International Events:

FEMISE also participated and/or presented on-going research in Policy Events organized by regional and international organisations.

The importance of participating in these types of events is threefold:

- (1) It raises the visibility of FEMISE in international events*
- (2) It ensures a contribution of FEMISE towards the policy making process for a wider community*
- (3) It provides opportunities for FEMISE members who represent the network in these events to explore new ground, make new contacts and enlarge the network. (they work as ambassadors of FEMISE)*

1. The 5 + 5 Dialogue in a Changing Region, IeMed Conference July 6-7, Lisbon, Portugal



Propose political pathways to stabilize Libya, promote better economic and financial integration, ensure food security in the region and develop policies for youth and the prevention of radicalization. These were among the themes covered during the annual MedThink 5 + 5 forum, a network of 31 think tanks from the various countries of the intergovernmental cooperation platform of the Western Mediterranean known as the 5 + 5 Dialogue.

Organized by IEMed, coordinator of the MedThink 5 + 5 network, the forum "The 5 + 5 Dialogue in a Changing Region", reflected on ways to promote inclusive socio-economic development that brings stability and progress to the western Mediterranean. In his presentation, drawing from elements of the forthcoming 2018 EuroMed report, Dr. Tsakas (FEMISE, IM) stressed how the long-awaited development of entrepreneurship in the Mediterranean must include companies with a social, societal or environmental purpose, which will generate profits without this being an end in itself, but rather a means at the disposal of the needs of the territory. The development of a Social Entrepreneurship Ecosystem being an important means to stabilize the Western Mediterranean as it contributes to inclusive socio-economic development.



2. WTO-APM High Level Parliamentary Conference on "Trade Facilitation and Investments in the Mediterranean region" (Rabat, October 8 and 9, 2017)

FEMISE was represented by Pr. Touhami Abdelkhalek, and Pr. Lahcen Oulhaj. Pr Oulhaj was one of the speakers of a Debate session on "Regional Agreements vs. Multilateralism". During his speech, the Professor gave an in-depth overview of the debate about regionalism vs universalism. Pr Oulhaj made the argument that universal free trade and worldwide economic integration is the most optimal scenario. He argued that regional trade agreements may distort market efficiencies by imposing barriers on producers from other regions. However, regional trade agreements may be a stepping stone towards universal integration. The crucial aspect is the political will of countries to sacrifice some aspects of sovereignty for shared economic benefits.

3. EU/GDI Roundtable on « Perspectives for a Renewed Partnership Between Europe and the Middle East and North Africa », October 10th 2017, Berlin, Germany



FEMISE was invited to participate to the debate following the Roundtable on « Perspectives for a Renewed Partnership Between Europe and the Middle East and North Africa ». Representing FEMISE, Constantin Tsakas exchanged with actors on how should strategies be redefined by European governments and the EU institutions and on appropriate modes of cooperation. Exchanges with the Representative of the European Commission in Berlin and with GDI (German Development Institute) also contributed to FEMISE outreach.

4. World Science Forum in Jordan (Amman 7-11 November 2017)



Dr. Aber Elshennawy represented FEMISE at this High level event, exchanging with participants on Promoting Inclusion through Science, Education, Outreach and Engagement as well as on Lessons Learnt and Future Prospects for Management of Shared/ Trans-

boundary Water Resources in the Arab Region. Regarding this theme, a major breakthrough can come in data availability which can be used in negotiations. There must be a role for technology as well since we now have models that can be used to simulate the water cycle.

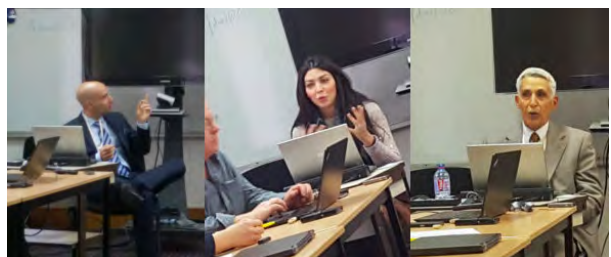
5. 8th Mont Blanc Meetings: International Summit of Social Economy, 6-8 December 2017, Archamps, Greater Geneva



How can the Social and Solidarity Economy (SSE) contribute to supporting growth and employment in Mediterranean Partner Countries (MPs)? This is the question to which the presentation of Dr. Tsakas offered elements of response at the 8th Mont Blanc Meetings (RMB) organized by ESS International Forum (Observer Member of UN Inter-Agency Task Force on SSE). Dr. Tsakas presented the preliminary results of a chapter

of the forthcoming FEMISE EuroMed 2018 report produced by IM during a session on "Effective responses to sustainable impacts: social cohesion, solidarity and inclusion" describing ways on how SSE could become a tool for economic, financial and social innovation adapted to MPs.

6. FEMISE at Plan Bleu Workshop on "Economic Instruments of Environmental Policies", 12-13 December 2017, Marseille



The Plan Bleu and the UN Mediterranean Action Plan Coordination Unit have been mandated by the Contracting Parties to prepare a new report on the State of the environment and development in the Mediterranean, to be presented to the Conference of Parties of the Barcelona Convention by end 2019. Therefore,

the Plan Bleu organized a workshop on "Major marine and coastal issues in the Mediterranean region : Data and trends" at the Campus du Développement (formerly CEFEB) of AFD in Marseille (France), December 12th and 13th 2017. The objective was to form a group of about thirty thematic experts, from international, Mediterranean, and also national and local institutions, to contribute to the preparation of the report. Three experts from FEMISE were mobilized (Dr. Tsakas, Dr. BenSaad, Pr. Matoussi), helping to identify priority themes, missing information, and knowledge to be improved on economic instruments for adaptation to climate change. The objective is to provide content in the next Plan Bleu report on the State of environment and development in the Mediterranean to be presented to the UN and Public Officials in 2019.

7. Participation at GIZ/EBESM final Conference in Brussels (13 December 2017)



The project "Enhancement of the Business Environment in the Southern Mediterranean" (EBESM) is a regional action funded by the European Union, running from January 2014 to November 2017. The project is implemented by GIZ in partnership with Eurecna. Project Activities aim at:
i. Supporting the work on Euro-MED Industrial Cooperation;

ii. Building capacities of the SBA Coordinators in the Southern Mediterranean countries (MED) to advocate for MSMEs Development; iii. Raising awareness and facilitating MSME access to finance.

Andrzej Cieslik from the University of Warsaw, Poland participated at the EBESM conference (13th of December in Brussels) to present, on behalf of the team, the most recent work that was funded by FEMISE (through EU grant) on: "The determinants of export performance of firms in selected MENA countries (**FEM 41-12**) informing the participants of the most recent work done by EMISE on Export determinants of the Enterprise and also to represent FEMISE in the conference.

8. FEMISE participated at the GCRF project Conference by SOAS, UK and Mohamed V University, Morocco elaborating the theme of Women empowerment and labour market participation (Rabat, 19-20 December)

The GCRF project involves academics and non-academics to form an international network on development issues. Its goal is to identify key areas of future decisions in international development and how they can be addressed by the network and other actors. The objectives of the Rabat workshop were threefold: (i) to discuss first drafts of research proposals that have been prepared by the four thematic groups and to narrow down the research questions that would be addressed; (ii) to discuss the possible inclusion of two additional groups on violence against women and migration; (iii) to define concrete steps before the next meeting.

Dr. Clémentine Sadania (AMU) represented FEMISE. It was decided that the issue of violence against women will be integrated in each group around the main hypothesis that gender-based violence deters female labour force participation and that fiscal policies (group 1), family laws (group 2), labour institutions (group 4) and migration status (group 5) act as mediating variables. Sylvia Walby, the main specialist on this topic, will contact each group for this purpose. An additional group is formed on migration issues. A more focused and detailed proposal is expected by each group on February 15th. These proposals should describe the intellectual landscape and highlight why the proposed work is important and how it contributes to existing knowledge. A template will circulate to serve as a basis for the writing of proposals. The next workshop should take place the first week of May in London.

III.3. FEMISE Annual Conferences



1. FEMISE Annual Conference of 2017, 29th and 30th of April 2017, Casablanca, Morocco

FEMISE organized the annual conference on the theme of: "**Migration and Refugees' Crisis in the EU-Med: Dawn of an Era of Shared Responsibility?**". The EU-Med region is currently facing multi-diverse crisis. The refugees are facing a humanitarian crisis. The southern neighbouring countries are struggling to cope with the inflows of refugees. The EU countries are facing political and

socio-economic divisions on how (or whether) to integrate refugees into their societies. Despite efforts that have taken place, there is still a lot to be done. **The FEMISE annual conference of 2017** had the aim to provide a platform for discussion and debate among the different stakeholders about this issue and address the following:

- What are the costs of the refugees crisis on the Southern Med Countries?
- How to engage and unify the EU-Med around the same vision with regards to the crisis and the ultimate integration and prosperity objectives; and
- Last but not least, what actions are still needed?

The conference was structured in three parts : (1) Three plenary sessions focusing on the main theme of the Conference; (2) Three thematic sessions including the presentations of the research progress of selected projects funded by FEMISE (through the European Commission grant); and (3) The General Assembly meeting for members of the network.

2. FEMISE Annual Conference of 2018, 7-9 February 2018, Valletta, Malta



Extensive collaboration between the Euro-Med region and sub-Saharan Africa is made necessary by the common economic, demographic, migratory and climate challenges. Such collaboration could be of great benefit to all stakeholders. An opening towards the rest of the African continent could be a long-awaited economic innovation. Fostering partnerships and agreements between the Euro-Mediterranean region and sub-Saharan Africa could help accelerate growth in Africa by developing inter-regional and intra-regional relations, whether commercial, technological, or even cultural. Meanwhile, Europe could contribute by bringing know-how and financing for the development of infrastructures and activities with higher added value and to develop a common strategy, particularly on the energy sector. The Mediterranean countries, whose industries have partly diversified, are engaging more and more politically, diplomatically and economically in sub-Saharan Africa, and could participate in knowledge transfer regarding new technologies and infrastructures. It is in this context that the FEMISE annual conference of 2018 will aim to provide a platform for discussion and debate among the various stakeholders. The debates will help to find effective tools and policies. They will be organized around the following 3 axes :

- Plenary I. Where are we? : State of play of existing agreements and projects
- Plenary II. Where do we want to go and how? : The choice of a new paradigm for EuroMed Cooperation towards Africa and Priorities to target
- Plenary III. An imperative on the agenda: Preserving the natural heritage and cooperating in the energy sector

III.4. Publications: Research Reports, Thematic reports/books



1. Research Reports

FEMISE published eleven (11) Research reports outputs which have received EC funding through the 1st and 2nd round of the internal competition. Some report outputs produced more than one paper. Here is the list of the Research reports produced and their details Papers.

ID- publication date	Title of the FEMISE project and teams	papers
FEM41-01- February 2017	Inequality, Intergenerational Mobility of Women Educational Attainment and Inclusive Policies in the Arab Countries, IEAPS, Al Akhawayn University, Morocco in collaboration with The Bucharest Academy of Economic Studies, Romania.	one
FEM41-04- January 2017	Winners and Losers in the Tourism Industry along the transition process: Evidence from South and North MED countries, October University for Modern Sciences and Arts (MSA), Egypt in collaboration with the Institute of International Economics (IEI-UV), University of Valencia, Spain.	two
FEM41-04- January 2018	FDI in MENA: Impact of political and trade liberalisation process, Universidad de Granada, Spain; Catholic University of Valencia, Spain; ESSEC et University of Tunis, Tunisia	one
FEM41-08- December 2016	Corporate performance in the South Mediterranean region: Explaining the role of Business constraints, institutions and culture, Institute of International Economics, University Jaume I, Spain in collaboration with the American University Cairo.	three
FEM41-12- February 2017	The determinants of export performance of firms in MENA countries. Comparison to CEE countries and Turkey, University of Warsaw, Faculty of Economic	one
FEM41-13- April 2017	The role of vicinity linkages in the EU-Med region for trade growth : Focus on Migration, level of education, and social integration	one
FEM42-02 November 2017	Potential Accession to the Revised WTO Government Procurement Agreement: The Cases of Egypt and Turkey, Centre for International Economics at Bilkent University in Ankara, Ankara (Turkey); Sussex University, Sussex (UK); Cairo University, Cairo (Egypt); TOBB University, Ankara (Turkey)	three
FEM42-03 October 2017	Do emigrants self-select along cultural traits?: Evidence from the MENA countries, FNRS & IRES, Université Catholique de Louvain (Belgium); FERDI, (France); Middle East Technical University (Turkey), IZA (Germany) and ERF (Egypt)	one
FEM42-06 October 2017	Twin Deficits and the Sustainability of Macroeconomic Policies in Selected European and Mediterranean Partner Countries, Institute of Financial Economics, American University of Beirut, Lebanon; KEDGE Business School, France	one
FEM42-05 January 2018	Labour Market Policies and Informality in Algeria, (CREAD, University of Mascara, Algeria); , together with ERUDITE, University Paris-Est Créteil, France;	one
FEM41-07 January 2018	FDI in MENA: Impact of political and trade liberalisation process, (Universidad de Granada, Spain); , together with Universidad de Granada, Spain; Catholic University of Valencia, Spain; ESSEC et University of Tunis, Tunisia	One



2. Policy Briefs

FEMISE launched its new Policy Brief series **MED BRIEF** aspiring to provide Forward Thinking for the EuroMediterranean region.

FEMISE understands how policy briefs have potential to create evidence-accurate beliefs among policy-makers holding no prior beliefs on a theme (filling a knowledge gap). Policy-makers need to read and understand the evidence produced by research and have their beliefs evolve accordingly after reading if they are to change their policies/practices. Therefore, the briefs contain succinct, policy-oriented analysis of relevant EuroMed issues, presenting the views of FEMISE researchers and collaborators to policy-makers. During this year, FEMISE published 3 MED BRIEFS which have received EC funding through the 1st round of the Policy Briefs competition.

Here is the list of the MEDBRIEFS produced and their details:

- Twin Deficits and the Sustainability of Macroeconomic Policies in Selected European and Mediterranean Partner Countries: Post Financial and Debt Crises, by Pr. Simon Neaime (Institute of Financial Economics, AUB) , December 2017 Med Brief No 1
- Emigration and culture in the MENA: Implications for Sending and Receiving Countries, by Pr.Frédéric Docquier (Universite Catholique de Louvain) with Aysit

Tansel and Riccardo Turati, December 2017 Med Brief No 2

- Foreign direct investment in MENA: Impact of institutional context, by Pr. Juliette Milgram Baleix (University of Granada), with Federico Carril Caccia and Jordi Paniagua, January 2018 Med Brief No 3

III. 5. Policy Outreach Activities

Other than the variety of publications, seminars and conferences organised by FEMISE, the dissemination strategy includes a "Policy outreach communication plan". This plan includes the following components, which have achieved important progress in the past year: The growing FEMISE database of contacts, the media outreach tools such as the Newsletters and Articles and the FEMISE website.

1. FEMISE database

An extensive work was made and is continuing to be made by the FEMISE staff to consolidate and enlarge the FEMISE contacts Database, a valuable tool for communication and dissemination purposes. The database now includes more than 8,000 contacts including different stakeholders from policy-makers, academics, EU representatives, members of the civil society from both shores. More precisely, about 80% of the database contacts are policy-makers with about 60% of which come from the South Med countries (and with more than a 1000 South Med parliamentarians) while the rest is shared between the EU and other regions. FEMISE is continuing its efforts to update and enlarge its database by acquiring contact details of highly ranked policy-makers and people from Central Banks, public sectors, private sectors and other administrative authorities.

2. Media outreach: Articles and Newsletter

The two main components of these activities are the Articles and the Newsletter.

Articles are short and concise texts that are based on the output of research or interviews. In the last 12 months, FEMISE produced 13 articles that are available on the website and on our partner Econostrum website.

[To access all the list of FEMISE Articles, click here](#)

List of articles published by Econostrum in the last 12 months

Titre	Nb lecture f	Nb lecture f	Nb lecture T
Profil des entreprises engagées sur la route de l'export	1432	522	1954
Éducation et mobilité intergénérationnelle des femmes dans les pays arabes	2760	397	3157
Le tourisme en Méditerranée, un secteur à deux vitesses	3323	405	3728
La qualité de la gouvernance stimule le commerce au Moyen-Orient	1392	292	1684
L'Égypte peut rendre ses entreprises plus performantes avec une réforme de la fi	1485	282	1767
Kafalat facilite l'accès au crédit des Pme Libanaises	2625	421	3046
Charbel Nahas : « Un émiettement de l'espace syrien est à craindre »	2250	456	2706
Pierre Vimont « Chaque Etat européen doit participer à l'effort d'accueil des réfu,	2069	348	2417
Osama Kadi, président du Groupe de Travail Economique Syrien : "le coût de la re	3251	749	4000
Comment la migration stimule le commerce	1749	184	1933
Simon Naime : « Réduire la sphère publique pour préserver les équilibres macroé	1893	403	2296
Les grandes routes de la migration guidées par la religion	1708	373	2081
Quand la réforme des marchés publics s'impose en Turquie et en Egypte	1709	539	2248
	27646	5371	33017

According to the web statistics of Econostrum, the articles from this list which were put on the Econostrum website have been read in total: 33,017 times (27,646 in the French version and 5,371 in the English version). For comparative purposes, the articles produced last year and published on Econostrum had at the time of the last FEMISE board been read 16,800

times (14,800 in the French version and 2,000 in the English version). This tool of dissemination has further increased the visibility of FEMISE and also represent a successful way of informing the general public with important economic facts and result of research in a simple and digest way.

Another tool that FEMISE has been testing in the past year is to disseminate some of the FEMISE articles on other platforms such as LATRIBUNE.FR and AFRICAPRESS.PARIS websites. This expands the FEMISE visibility. The following articles were sent to AFRICAPRESS.PARIS:

- Dr Constantin Tsakas (SG Femise) : « La coopération étendue entre l’EuroMed et l’Afrique subsaharienne : une nécessité et une opportunité », 23 janvier 2018
- COP23 et changement climatique : IM et FEMISE, acteurs académiques incontournables en Méditerranée, 6 novembre 2017
- Dr Maryse Louis, Déléguée générale du Femise - Migration et crise des réfugiés dans l’UE-Med : à l’aube d’une ère de responsabilité partagée ? Juillet 2017

The Newsletters are an important circular to keep in touch with the contacts of FEMISE and provide them with most recent and up-to-date information related to the EU-Med region in general, to the FEMISE activities and announcements and news of other Members of the Network. They act as an e-bulletin and are produced two to four times a year. The e-newsletters are made simple, in a non-technical and concise manner as a mean to inform experts, policy makers and the general public. In the past year, the FEMISE newsletter was distributed to the database of contacts of more than 8000 persons with two editions:



January 2017, Issue no 15

Focus on: “**Kafalat facilitates access to credit for Lebanese SMEs**», interview with Dr. Khater Abi Habib, Chairman of Kafalat)



October 2017, Issue no 16

Focus on: “**Social Entrepreneurship as a means to support growth and employment in MED countries**», interviews with Thomas Vailloux (Friends of the Middle East), Shadi Atshan (Leaders Organization) and Patrizia Bussi (European Network of Social Integration Enterprise).

3. The Website : An ongoing-evolution for better dissemination and impact

The FEMISE website is designed to respond to the needs of our research and policy makers’ community in being user friendly, frequently and systematically updated with news, research results, recommendations as well as informing the public of recent publications, activities and announcements of FEMISE.

As we wish to continue improving the FEMISE website to keep it aligned with new dissemination protocols and improve the easy access to important information, in the past year we worked closely together with a web-developer on some necessary changes that the FEMISE team had identified. The improved website now includes:

- A larger Slideshow with additional tabs
- A space that links to our Twitter feed
- The addition of three clickable boxes beneath the slideshow, one for our future "Announcements and Competitions", one for our recently-launched "Policy Briefs" and one for our future "FEMISE Researchers Database"
- A new background and minor cosmetic changes



We will continue working on improving the website. Most notably, the Researchers Database we plan on launching will be soon online as we want to add as many researchers as possible. This will allow the research community to get contacts, interact, collaborate, find specialists, partners for projects etc. We invite all of you to register on the Database.

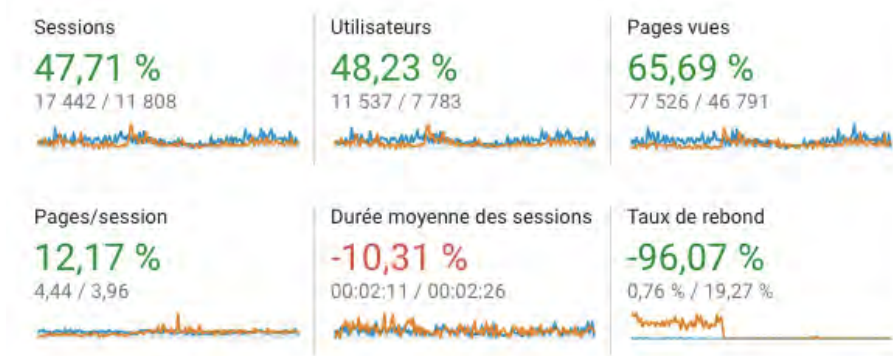
Our website is also a good way to monitor how FEMISE is perceived, to view the dynamic of dissemination, how often FEMISE contents are viewed, when and by whom. Indicators for the last year allow to draw a concrete picture of the progress achieved on the visibility of FEMISE and as to how the dissemination strategy of FEMISE is conducted through the website

Figure 1. Main Statistics of the FEMISE website

a. 2017 VS 2016 VS 2015



b. comparing (Jan-2017 - Dec-2017) to ((Jan-2016 - Dec-2016)



In terms of viewership, figures from the FEMISE website indicate that 2017 is by far **the best year within the ENPI contract**. The number of pages viewed on the FEMISE website increased by 65,7% in 2017 which is very encouraging, even more considering that it had already doubled during 2016 compared to 2015. We observe more than 77000 page-views versus about 46 800 page-views in 2016. Meanwhile, the number of visitors also increased by 48,2% which is very encouraging and visitors also seem to view more pages per session (a 12,17% increase) which can be explained by the additional content FEMISE has released during this year. The bounce rate is also very low, which means that visitors do not solely look at one page and then exit the website, but instead they navigate through the news and are interested in the (rich) provided content.

FEMISE undertakes research on subjects that are considered of priority to the Euromed region and that reflect the intersection between the north and south of the Mediterranean with the objective of drawing policy implications and recommendations. The year 2017 saw the launch of many FEMISE reports resulting from the 2015 and 2016 internal Competitions and from the ENPI contract as a whole. As a result, the number of pages viewed related to FEMISE research increased considerably (+157,1%). Meanwhile, **themes such as Climate Change but also Transition and Economic Reforms showed an increased viewership** throughout the year (respectively +192,4% and 36,6%). This is very encouraging and we expect the trend to continue as further studies are to be released.

Table 1. FEMISE Research (« Etudes et Recherche »), increase in pages viewed for top 3 themes and All Research

	2016	2017	Var. (%)
	Sessions		
Employment, Social Policy, Health	325	429	32,0
Transition, Economic Reforms, Role of the State	421	575	36,6
Environment, Energy, Climate Change	449	1313	192,4
All research	3343	8596	157,1

Apart from the FEMISE main page which logically comes atop of the list of most visited pages (in FR + GB), visitors seemed to be essentially interested in **announcements related to the FEMISE Annual Conference**, learning more About Femise, visiting the List of FEMISE members and learning about the launch of the 2017 FEMISE internal Competition for research proposals. Meanwhile, they were also interested in past FEMISE thematic reports and showed particular interest for the FEMISE study FEM35-20 on the Evaluation of the Agricultural strategy of Morocco (Green Morocco Plan) (2013).

Figure 2. Most Visited Pages in 2017

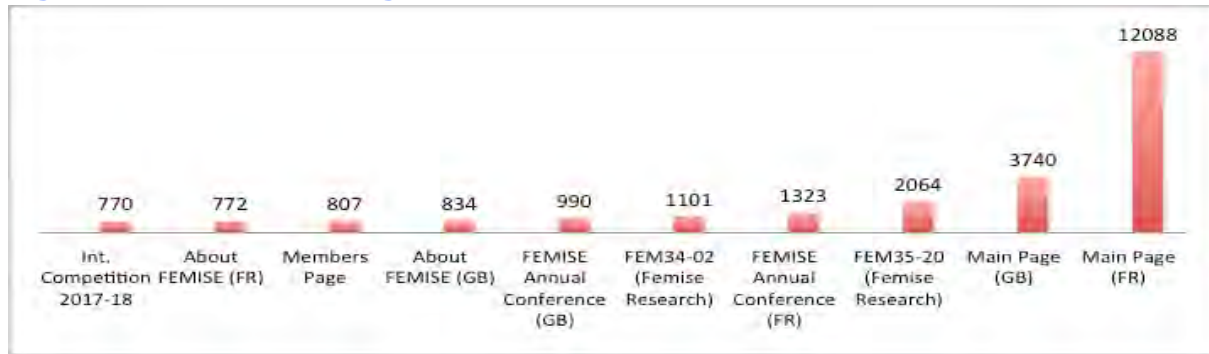
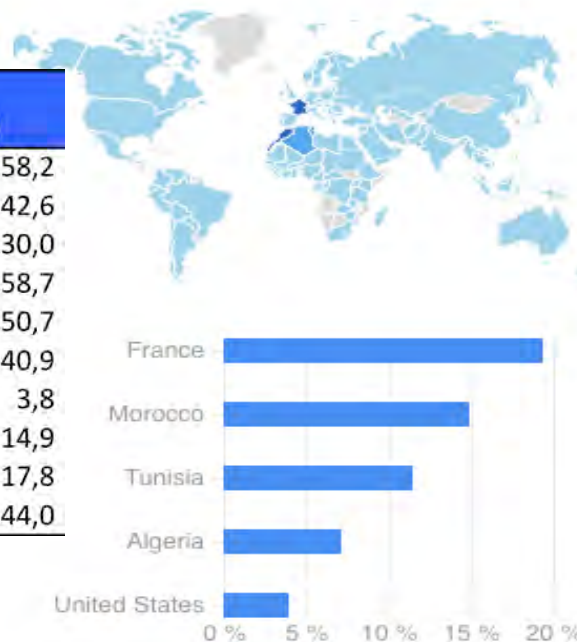


Figure 3. Where do visitors come from ?

a. Top10 countries most visiting

Sessions par pays

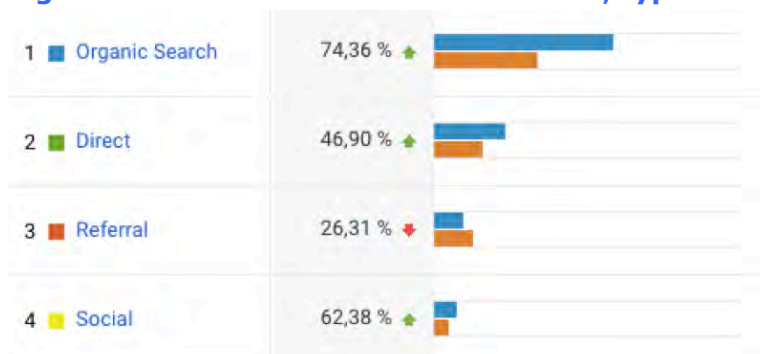
City	2016 Sessions	2017 Sessions	Var. (%)
Non defined	1599	2529	58,2
Tunis	1351	1927	42,6
Casablanca	443	1019	130,0
Paris	535	849	58,7
Marseille	471	710	50,7
Rabat	347	489	40,9
Brussels	263	273	3,8
Beirut	215	247	14,9
Barcelona	197	232	17,8
Cairo	150	216	44,0
Belgium	420	494	17,6



b. Top10 cities most visiting

FEMISE news are of great interest to both shores, something that is reflected in the above figures. **Most users originate from France, Morocco and Tunisia**, but interestingly the USA is also part of the top5 countries visiting (+136,3% in 2017). A large share of traffic originates from major EuroMed capitals and cities with major presence of cities from the South (Tunis, Casablanca, Rabat, Beirut and Cairo). All have shown increased traffic in 2017 compared to the prior year, most notably Casablanca in which the FEMISE 2017 conference was held.

Figure 4. How do visitors visit FEMISE ?, type of search channel*



* **Organic traffic** : visitors coming from a search engine, such as Google or Bing, **Direct traffic** : visits with no referring website, **Referral traffic** : traffic from other websites such as partner sites, blogs etc, **Social traffic** : traffic from social media.

The largest share of traffic to the FEMISE website **still originates from Organic traffic** (visitors coming from a search engine, such as Google) and Direct traffic (visits with no referring website). However, 2017 saw **a rise in traffic originating from Social Media** as well (+62.4%) which can be explained by increased presence on Facebook and the (re) activation of the FEMISE twitter account in Q4-2017. This trend is expected to continue with our increased presence on social media.

Page Views through Social Media		
	2016	2017
Facebook	1430	3384
Twitter	10	538
LinkedIn	451	266
Blogger	60	144
ResearchGat	0	116
Scoop.it	50	28

Partner referral websites such as Econostrum and EuNeighbours have also contributed to traffic, though apparently to lesser extent compared to other research channels.

Referral	User Sessions		
	2016	2017	Var. (%)
Facebook (fixed and mobile)	571	1027	79,9
Econostrum.info	249	362	45,4
Euneighbours.eu	24	280	1066,7

Summary of the Main FEMISE activities

Table 1. Summary of the FEMISE Activities by Month (Jan 2017 to January 2018)

Activity	2017												
	Jan	Feb	March	April	Mai	June	July	Aug	Sept	Oct	Nov	Dec	Jan
EUROPAID-ENPI Project													
Module 03: Research Activities													
M0301: Preparation of Scientific Program + guidelines and rule for submissions					3rd round								
M0301: R3: Launch of the Call for proposals for the internal Competition - 30 days DL					3rd round	R3	R3						
M3101:R3: Evaluation of proposals (30 Days DL)								R3	R3				
M0301 R3: Selection of Proposals to receive funds and contracts									R3	R3			
M0301 R3: Projects Start									Launch R3	R3	R3	R3	
M0301 R2: Projects Start	R2	R2: mid term	R2	R2	R2	R2	R2	R2	Final R2	Final R2	Final R2	Final R2	R3
M0301 Launch of the research projects Round 1 (R1) (10-12 mons):	Final R1	Final R1	Final R1										Final R2
M0301: Commissioned Papers (tbc)			CP No.1		CP 2,3&4 (ERF)		CP 5&6 (ERF)						
M0302: FEMISE Euromed Report 2016/17			FINAL	FINAL	FINAL								
M0302: FEMISE Euromed Report 2017/18													
M0302: FEMISE Euromed Report 2018												Outline launch	
M0302: FEMISE Euromed Report 2019													
Module 01: Policy Dialogues													
M0101: Policy Seminars			ERF conf								Euromed 1 Launch BXL	Refugees WKS with ERF	
M0102: Preparation and organization: Annual Policy conference				Annual Conf 2 + Board									
Module 02: Policy Outreach Activities													
M0201: Policy Briefs: drafting, editing, translation and dissemination of 4-5 Briefs				LAUNCH								MedB 1 & 2	MedB 3 & 4
M0204: Research Publication- Publishing of the RRs and edited volume													
M0202: Media Outreach: Articles (10/ yr)													
M0202: Media Outreach: Newsletters	NL15									NL16			
M0203: Website communication													
MEDVALLEY /Next Society PROJECT													
Activity 1.1 National Innovation and Competitiveness Monitor (NICM)													
Research: NICM Indicators													
Meetings: NAPIC (National Advocacy Panel for Innovation and Competitiveness)										Lebano	Jordan	Palestine	
Activity 4.1 ; Value Chain Analysis (TBC)													
Research: NICM													
Meetings: Regional Sectors Taskforce													

PART II: FEMISE WORK PLAN (February 2018-February 2019)

The forthcoming year for FEMISE will mark an important milestone for three reasons.

First, it will be the last year on the current **EuropeAid** contract which means that the network will need to capitalise on the work that has been achieved in the past three years and devote the last year for more dissemination, expansion and impact. This also means completion of all deliverables such as the launch of the last round of research, progressively publish new research reports, articles, etc. as this will be the culminating point of the new dissemination strategy, produce more Policy Briefs, several policy seminars and the last Annual conference.

Second, activities regarding the **Medvalley/NEXT SOCIETY project** will be intensified, with the planned research outputs (National Policy Briefs on Innovation, Sectoral reports) expected to be published. The next round of meetings with the national dialogues committee in seven south Mediterranean countries will also take place.

Third, FEMISE will **draw the strategy** to be better equipped for what awaits post-2019. Indeed, the socio-economic and political landscape is fast changing. To face up to the new needs (and competition), we must ensure that our network remains relevant to the needs of the region and donors. The FEMISE coordinators, ERF and IM, wish for the network to grow more intelligently, expanding its outreach and increasing its impact on the policy debate on the issues that really matter to the EU and the South-Med. ***Our ambition is for FEMISE to evolve towards becoming the Think Tank reference in the EuroMed***, playing an invaluable role in the rapprochement of the two shores, promoting policy-relevant solutions and constructive debate.

With these in mind, here are some of the details of the Work Plan for the next twelve months.

I. NETWORK DEVELOPMENT

1. Forthcoming Board Elections

As per the FEMISE charter, members are due for renewal and forthcoming elections are expected to be taking place in early 2018. Eleven seats will be renewed: seven from the North and four from the South. The Bureau will ask the members if they would like to be on the Board. For cases where there is more than one candidate, the General Assembly will be asked to vote. More details will be sent to the Board members and the General assembly in due time.

2. Membership in FEMISE network

Following the consolidation of the existing Members of the network that was done in the past 2 years, FEMISE is open again to include new members. The acceptance of new candidates should be based on the intelligent expansion of our network. This means to include members that will add to the existing value added of the network, such as important potential donors, strategic partners, well-known centres of research, large universities with PhD students (especially if involved in exchange programs), etc.

3. Strategic Orientations: Developing Fundraising to prepare for the next phase

FEMISE is well aware that the financial climate is becoming more and more volatile (a recent example being the ENPI grant that used to be dedicated to FEMISE has been cut in half in 2015 and shared with other consortiums) and there is need to continually reassess our ability to generate funding. This means that adapting our strategy and introducing new income streams must be a priority.

We believe that key to successful fundraising is having a **strong strategy**. While research and conferences can provide the detailed insight needed to deliver high impact fundraising, there are a number of steps our strategy should contain.

- First, it must reflect clearly **the true Value added of the FEMISE Network**: a case for support through an engaging argument as to why a donor should support what we are doing. We need to explain this in a simple, externally focused way that is memorable and engaging.
- Second, we must **select which sources of funds** we wish to focus on. A mixed portfolio would be ideal so as not to be dependent on a single source (currently both FEMISE contracts are DG-NEAR funded). We therefore need to make a list of : i. foundations, that exist specifically to give grants, ii. private sector/companies which may contribute either with money or with goods and services, iii. local organisations/actors in each country which could raise funds alongside FEMISE. Each source requiring different levels of resource and different timeframes to deliver a result.
- Third, we must **structure our fundraising**. A preliminary "Fundraising Committee" was put in place to create a strategy but the progress has been slow so far. FEMISE Bureau is currently developing a comprehensive strategy but its capacities are limited. Outsourcing could also be an option but would require considerable funding. All members of the network need to work together to continue to develop FEMISE and present innovative ways for its sustainability.
- Fourth, **we must identify the specific donors we plan to target, means of approaching them and prepare targeted proposals asking for funds**. The key here is to find people and organisations that will have a reason to support us. Then, matching our proposals to donor interests.

Doing all this requires active brainstorming, time and reflexions. It is vital to spend time to find possible sources for funding, whether it's through approaching private sector companies, or targeting major institutions. It also requires the skills to do it. Yet the strategy needs to be ready as this is the last year of funding from our « core » (ENPI) contract and we need to prepare for the future as the next EU Call for Proposals may take months/years.

The Bureau is therefore now hard at work to develop and implement the strategy. But as actions are already needed, we suggest for 2018 :

- As identifying specific donors is easier when starting with close contacts, we invite members of the FEMISE Board to **map their connections** in a Matrix that the Staff will disseminate in Q1 2018 and which will facilitate the process of identifying donors.
- Donors typically require a written proposal and/or pitch. **We need to select key themes that will attract donors**. This is why FEMISE is already drawing from its coordinators experience in developing thematic ecosystems. Most notably in the themes on Social Entrepreneurship, Climate and the Environment and Migration and Refugees. **We invite members of the Board to think of other themes in which**

they have nurtured relationships and that could be put forward. Contacts can then occur in writing, face to face meetings or through organising a special fundraising event. We invite members to share ideas.

- Keeping contact, involving donors in our organisation, showing the benefits of their potential (or real) contribution is not a one-off thing. A reporting is needed, with regards the relationships developed with them. **The format of this reporting and its frequency must and will be decided during the year.**

4. Keep growing the Researchers Database

FEMISE will publish the database for researchers of the EU-Med region in Q1 2018. This will allow the research community to use the FEMISE database to get contacts, interact, collaborate, find specialists, partners etc. The database will keep being updated and grow with newly registered researchers and experts.

All members are invited to circulate the registration link to as many researchers as possible. This initiative will be an important additional demonstration as to the network's value added towards current and future stakeholders, partners and donors.

5. Collaboration Project with PEP (Partnership in Economic Policies)

PEP was created in 2002 at the initiative of teacher-researchers at the University of Laval and has become an international organization that links researchers worldwide and improves the capacity for analysis and public policy development. in developing countries. PEP has become today a true reference of expertise, knowledge and innovation in the field of economic analysis of public policies in developing countries.

The main mission of PEP is to build capacity and provide scientific and financial training and support to researchers in developing countries to promote the production of quality scientific results. The FEMISE Bureau is thinking about the content of a possible collaborative project between PEP and FEMISE for 2018.

II. RESEARCH ACTIVITIES

In the coming year, FEMISE will continue to initiate and produce quality research through its different research activities with the support of its network members.

FEMISE research activities in the two on-going projects (the one funded by EUROPEAID and the Medvalley project) will go in parallel. Here are some details as follows:

II.1. Research Activities under the project on "Reinforcing the dialogue.." funded by the EuropAid

FEMISE will continue its research activities under this project, which contains several items: the Research Internal Competition, the Euromed Reports and the Commissioned Papers

1. Research Internal Competition

The remaining projects from Round 2 (launched in Sept 2016) which are under review or publication will all be published by the second quarter of 2018.

The ten projects from the **third Round of the Internal Competition** (launched in Sept 2017) are expected to deliver their progress at the FEMISE conference (Feb 2018) and Final drafts are expected between 2nd and 3rd quarter of 2018.. The submitted drafts will go through a process of Peer Reviewing by three external experts and their comments and inputs will be provided to the team leader. The peer reviewing will evaluate: the quality of the research, how much of the objectives and the expected outputs have been reached, the operational dimension of the recommendations provided, etc.

After the peer reviewing, the team leaders will finalise and edit their research reports, which will be published on the FEMISE website and be disseminated. Moreover, team leaders are encouraged to submit a policy brief with their final reports that will be evaluated. Good quality briefs will be published as part of the FEMISE MED Brief series.

The fourth Round of the Internal Competition will be opened in February 2018. A scientific note has been elaborated with sub-theme suggestions and will soon be published as guidelines for the FEMISE researchers. The fourth round will be an open EU-Med Theme. As FEMISE is striving to be policy relevant and respond to the direct needs of its donors, the note includes the orientations suggested by different EU Directorates (Economic and Financial Directorate, Directorate of Trade, Directorate of DG-Near – Environment, DGGROW) with whom FEMISE met in Brussels to enrich its research agenda.

Winning proposals will meet the criteria of having a real value added (generating fresh knowledge), using rigorous and sound methodology, and having the potential of offering policy recommendations. They will be selected in Q2 2018.

Tentative Calendar for 4th Round of Internal Competition:

- Launch of the Call at FEMISE website: 12th of February 2018
- Deadline for submissions of proposals: 9th of March 2018
- Evaluation of proposals: 20th of March 2018
- Selection and Notification of acceptance: 26 March 2018
- Signing Agreements for selected proposals: 30 March 2018 (maximum duration 10 months)
- Submissions of first drafts: August 2018
- Submission of final drafts for evaluation: Dec 2018/January 2019
- Presentation at the FEMISE Annual Conference: February 2019

2. The Euromed Reports

The second Euromed report under this contract, undertaken by IM, is currently in process of being finalized and it is expected to be launched during a launch seminar towards September 2018.

The third Euromed report, undertaken by ERF, is currently being initiated and the report will address the issue of Conflict and Refugees in the EU-Med region. The report will be published by the 4th Quarter of 2018.

Meanwhile, brainstorming and preparation of the outline of the fourth Euromed report will be underway. This fourth edition of the report will be undertaken by IM and published in 2019. More details about the theme and the contents of this report will soon be available.

3. Research under Commissioned Papers

The objective of this type of research is to fill a gap in the knowledge about a certain pressing and important topic that has been identified, following discussions with stakeholders, and which requires further elaboration, analysis and identifying policy recommendations.

Commissioned papers that were selected in 2017 will be completed by end of 2018.

In addition a new Paper will be commissioned as follows:

Climate Changes and Territorial Policies (to be produced by IM) : An IM report to be produced for late 2018 will study the Territorial Dimension of Climate Questions in the Mediterranean regions. More specifically, it will try to meet the objectives of selected EU-Med territories, to better understand and reply to their priorities, illustrate the lessons to be learned from the Med territories (experiments on similar climate regions on both shores, eg Tangier-Tetouan, PACA, other EuroMed countries etc.)

Commissioned papers, such as all research reports, will go through evaluation and refereeing processes and the final drafts will go through a peer reviewing process to ensure the quality.

II.2. Research Activities under the project on "Enhancing Innovation.." funded by the EC through the NEXT SOCIETY/MEDVALLEY project

FEMISE will intensify its activities under the NEXT Society (Medvalley) project. FEMISE research will progressively contribute to this open community of « change makers » engaged in innovation and economic development. Our researchers will be confronted with entrepreneurs, investors, NGOs, economic development hubs from the EU-Med and dialogue with them will feed-into our research output. This will be year 2 of the NEXT SOCIETY's four year action plan (2017-2020). It will also be the year in which the major FEMISE outputs are expected in the WorkPackages in which it has the lead. More specifically:

1. National Innovation and Competitiveness Monitor (NICM) (coordinated by ERF):

FEMISE will continue to develop national innovation and competitiveness monitoring tools throughout 3 Tasks.

Task 1: Initial Cross-Country Assessment of indicators

Task 2: National Scoreboards for the 7 MED countries

Task 3: National Policy Briefs for the 7 MED countries

2. Sectoral analysis (coordinated by IM)

This activity aims to identify Mediterranean strengths and potential for industrial integration in innovative sectors (MED-MED and EU-MED) through a review of trade and FDI figures. This workpackage includes three tasks as follows :

Task 1: Evolution of the technological level of exports and FDI

Task 2: Analysis of intra-MED trade and FDI

Task 3: Constraints hindering innovation of MED countries

The team will provide sectoral presentations on “MED niches” in the 2nd round of Advocacy Panels, from July to December as well as presentations at special NEXT SOCIETY “Business Events”.

At the end of this 2nd round of panels, FEMISE will reconstitute this work in the form of short sectoral reports and a Regional Synthetic Report (end 2018-beginning of 2019).

FEMISE work will contribute to **improve policy frameworks**, establishing benchmarks on the performance of Mediterranean innovation ecosystems. This will allow to define and implement country strategic roadmaps and improve innovation support strategies. The NEXT SOCIETY will also capitalize on this work in workshops and training sessions and in improving the services of **technology transfer offices (TTO)**.

III. DIALOGUES, DISSEMINATION AND OUTREACH ACTIVITIES

The forthcoming year will include various activities to reach out to policy makers and to provide platform for the dialogues between the different stakeholders.

1. Policy Dialogues

Given the success of Policy dialogues as a central tool for FEMISE, providing a platform for the different stakeholders to debate and exchange, FEMISE will continue to organise more seminars in the coming year. Engaging in policy dialogue provides researchers with the unique opportunity to meet and interact with both policy-makers and private-sector representatives, institutions and lobbyists to get “real” feedback on their research and better gauge what role research can play in the political process. Meanwhile, policy-makers and the private-sector can get scientifically-backed policy-relevant recommendations. Apart from bringing together the different stakeholders, FEMISE will seek to foster long-term partnerships with them. The idea being for FEMISE to become the Think Tank reference in terms of providing “evidence-informed decision-making”.

Policy Seminars/dialogues:

FEMISE is planning to organise a number of Policy Seminars for 2018. Here are a tentative list of the forthcoming events:

- In collaboration with ABfD and ISCAE, FEMISE and IM will presenting the results of the on-going project on barriers to private sector and integrating SMEs in value chains, in Morocco (February 2018).
- Joint Policy Seminar on Climate Change and Sustainable development with IM (MRS, May 2018)
- Joint Policy Conference on the Impact of Refugees with ERF (Amman, May 2018)
- Joint policy Seminar on Structural Transformation based on micro data with ERF (July 2018)
- Launch of Euromed Report 2018 (Sept 2018)
- Joint policy Seminar on Social Solidarity Economy (SSE) with IM (Nov 2018)
- Participation of FEMISE in the COP 24, with IM (Poland, Dec 2018)
- Other planned joint Seminars with FEMISE Co-applicants and Affiliates

The FEMISE Annual Conference 2019: The FEMISE annual conference is expected to take place in February 2019 in a South-Med country. The theme of the Conference has not yet been decided. Research projects under the last round of the internal competition will also present the draft of their work to the participants. Along with the conference, the general assembly of the association will take place as well as a Board meeting.

FEMISE members are invited to suggest South-Med cities that could host the Conference.

2. Publications and outreach

FEMISE publication plan for this year will include, as usual, a variety of products that would respond to the different needs. As a network, we understand that the best presentations are those tailored to the audience. Therefore our publications will include research reports that are directed towards the research and academic communities, thematic reports which are directed towards people with a specific interest on a specific topic, articles and newsletters which are directed towards the general public and policy makers; and the Policy Briefs which are targeting the policy makers. In fact, this year, FEMISE will intensify its production of policy briefs to capitalise on the work that has been accumulated.

FEMISE is also planning to produce a '**Thematic Summary**' where all the research that has been undertaken under a specific theme will be summarised. This synthesis will be very useful in highlighting the value added of the FEMISE research and will make it easier to digest by policy makers, general public and the donors.

Anticipating the needs and concerns of our audience is also key. Frequent back and forth with our donors and relevant EUMED actors will help calibrate our outputs and better prepare and execute our plan.

FEMISE Research Reports.

FEMISE will continue to publish the research reports under the second round of the competition. It will start publishing the reports of the third round towards mid-2018, following the peer review for the draft versions submitted by the team leaders.

As with the previous rounds, the reports are expected to be more policy-oriented, concise and focused, in an average of 40 pages. This will facilitate the task of drawing policy recommendations and at the same time will make it easier for the researchers to draw papers from their reports that could be published in refereeing journals.

Policy briefs (Med Brief)

FEMISE is planning to intensify production of the policy Briefs' this year following the successful launch of the MED BRIEF series and with the various rounds of the research reports. There are two main sources of the Policy Briefs in this years' plan. The first source is from the research reports that are progressing under the internal competition and where the team leaders are asked to present a draft of their policy briefs based on their research report. These drafts will be evaluated and reviewed by the peer reviewers, but only the best quality and policy orientated Briefs will be published as part of the FEMISE Policy Briefs series.

The second source of the Briefs will be following the "Call for Policy Briefs" that FEMISE launched in January 2018. Members and **NON-members** of the FEMISE will submit policy briefs on a policy question of relevance to the EU-Med countries. Only Briefs who will have a good evaluation from the peer reviewers will be published as part of the FEMISE series.

Given this, FEMISE will be producing at least **20** MedBriefs in the coming year.

Media Outreach: combining traditional with innovative tools for maximum outreach

FEMISE will fully embrace its social media strategy and take it to the “next level”. Current signs in terms of visibility and reaching-out potential from social media have been very encouraging. Being able to disseminate research beyond traditional means is now a condition in order to influence opinion, policy or decision-making. FEMISE understands that it is important that research findings are disseminated to the audiences they’re intended to influence adopting all the possible means of dissemination. More specifically, the recently re-activated Twitter account will be further capitalized-on as it is a great means of reaching policy-makers. Tweets (and Facebook postings) can be a good way to raise the profile of a FEMISE research project and build its authority.

Meanwhile, FEMISE will progressively open-up its Youtube account with the purpose of starting to develop a video-content strategy to go-hand in hand with other dissemination sources. This will be done one-step at a time as we know who our targets are, we know why they are interested in what we produce, but we now need to know how we are going to deliver that value to them throughout this new (impactful) tool. FEMISE will come up with a strategy for consistently and regularly being able to deliver that value to our target audience through this additional means. Selected video interviews of policy-makers and academics during major FEMISE events are envisaged as “first video-outputs” for 2018.

FEMISE will also continue disseminating and improving the website. The Researchers Database will be made accessible online and will keep growing. Additional monitoring tools to provide for more “subtle” indicators regarding reports downloaded will be added to draw a more concrete picture as to the impact of each and every one of our publications. FEMISE will continue producing its quarterly newsletter “inside FEMISE” and to disseminate it across its growing database. FEMISE will also continue producing its series of Articles, which have proved to be very popular among members of public due to their small size and concise contents.

These are just some of the main activities of FEMISE in the coming year, more activities could be undertaken given the needs of the region.

The following table summarises the main activities of in the work plan between February 2018 and February 2019

TABLE 2: SUMMARY OF THE FEMISE WORK PLAN (FEB 2018-FEB 2109)- YEAR 4

Activity	Feb	March	April	Mai	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb
EUROPAID-ENPI Project													
Module 03: Research Activities													
M0301: Preparation of Scientific Program + guidelines and rule for submissions	4th round												
M0301: R4: Launch of the Call for proposals for the internal Competition - 30 days DL	R4												
M3101:R4: Evaluation of proposals (30 Days DL)	R4	R4											
M0301 R4: Selection of Proposals to receive funds and contracts		R4											
M0301 R4: Projects Start		Launch R4	R4	R4	R4	R4	R4	R4	R4	R4	R4	R4	R4
M0301 R3: Projects Ongoing	R3	R3	R3	R3	R3	R3	R3						
M0301 R2: Projects Start	Final R2	Final R2	Final R2										
M0301: Commissioned Papers (tbc)		CP 7 (IM)											
Total Research Reports													
M0302: FEMISE Euromed Report 2016/17													
M0302: FEMISE Euromed Report 2017/18													
M0302: FEMISE Euromed Report 2018													
M0302: FEMISE Euromed Report 2019		Outline launch											
Module 01: Policy Dialogues													
M0101: Policy Seminars		ERF conf		Refugess with ERF, Jordan & Environement with IM		ST Seminar with ERF	Netowrk WS	Euromed 2 BXL?+Netowrk WS?	Netowrk WS?	ESS WKS with IM?	FEMISE& IM (ERF?) COP24, Pologne		Euromed 3 Launch BXL
M0102: Preparation and organization: Annual Policy conference	Annual Conf 3 + Board												Annual Conf 4+ Board
Module 02: Policy Outreach Activities													
M0201: Policy Briefs: drafting, editing, translation and dissemination of 4-5 Briefs	MedB 5 &6	MedB 7	MedB 8 & 9	10 & 11	12&13	13&14	15&16	17&18	19&20	21&22	23&24	25&26	27&28& 29*30
M0204: Research Publication- Publishing of the RRs and edited volume													
M0202: Media Outreach: Articles (10/ yr)													
M0202: Media Outreach: Newsletters	NL17		NL18			NL20			NL21				NL22
M0203: Website communication													
MEDVALLEY PROJECT													
Activity 1.1 National Innovation and Competitiveness Monitor (NICM)													
Research: NICM Indicators													
Meetings: NAPIC (National Advocacy Panel for Innovation and Competitiveness)													
Activity 4.1 ; Value Chain Analysis (TBC)													
Research: NICM													
Meetings: Regional Sectors Taskforce													